



Welcome to our Masterclass - Improving governance through strengthening capacity and capability

We are.
LGNZ.
Know>How.

Introductions

- Speaker/advisor introductions

Table 1 – Jenny Rowan

- 30 years' experience in local, district-wide and regional government - most recently as a two-term Mayor of Kapiti District
- Former Commissioner in the Environment Court for 16 years
- National Disaster Recovery Co-ordinator for the Ministry of CD
- An experienced chairperson, facilitator and mediator

Table 2 – Michael Mills

- Public policy expert who joined Martin Jenkins after a 15-year career in the New Zealand public services
- Worked in organisations such as the New Zealand Planning Council, the Prime Minister’s Advisory Group and the Labour Market Policy Group of the then-Department of Labour
- Personally led, managed and provided thought leadership in support of high-profile public policy reforms across a range of sectors....
- Including social services, health, local government, building and construction, insurance, the environment, central government and business

Table 3 – Philip Jones

- Chartered Accountant
- Worked for 14 years as Chief Financial Officer at Western Bay of Plenty District Council, where he was a member of the Society of Local Government Managers (SOLGM) Financial Working Party
- Financial and asset management expert advising councils across New Zealand
- KnowHow facilitator
- Financial governance specialist

Table 4 – Tracy Hicks

- 30+ years an elected member
- 4 terms as Mayor of Gore DC
- Both regional and TLA experience
- LGNZ National councillor
- Chair Community Trust of Southland
- Board member of various NGOs

Table 5 – Bruce Cottrill

- 25 years' experience as a dispute resolution practitioner, change agent, teacher and trainer
- Lecturer for 16 years in Massey University's Dispute Resolution programme
- One of NZ's leading dispute resolution practitioners
- Skilled trainer in negotiation, mediation, conflict management and communication skills

Table 6 – Dr Brian Rhoades

- Professional director and business adviser with extensive management and governance experience
- Widespread governance experience, including serving on numerous boards
- Fellow of IPENZ and of the Institute of Directors
- Chairman of Ngai Tahu Seafood Ltd, World of Wearable Art Ltd and Polytechnics International NZ Ltd (PINZ)
- Director of the NZ Forest Research Institute (Scion), the New Zealand Engineering Food and Manufacturing Industry Training Organisation (Competenz)

Table 7 – Richard Kirby

- Worked in the infrastructure arena at local government level for more than 20 years
- Provides strategic, management and engineering services
- Chartered Professional Engineer
- Chaired the National Asset Management Steering Group that developed guidelines and set world standards for sustainable management of assets

Table 8 – Simon Arcus

- Solicitor with an LLB/BA from the University of Otago and Postgraduate Diploma in Business from Massey University.
- Member of the leadership team at IoD – whose current role is manager of the Governance Leadership Centre, which is IoD’s new thought leadership hub incorporating research, policy and advocacy on governance issues
- Author of the second edition of the IoD’s foundation guide to governance, The Four Pillars of Governance Best Practice.
- Senior Associate ANZIIF and a member of Chartered Secretaries New Zealand.

Table 9 – Jonathan Salter

- Partner of SG and leads the firm's local government and environment group in Wellington
- One of New Zealand's foremost experts on the structures, processes, and funding of local government
- Acts for local authorities and their organisations, but also for those dealing with, or regulating for, local government
- Advises and assists with everything from the day-to-day processes of a local authority to major projects, litigation, and reforms.

Table 10 – Dr Mike Reid

- Has a PhD in public policy
- Member of the Institute of Public Administration New Zealand
- Provides thought leadership, sector advocacy and stakeholder management in relation to governance, public policy, constitutional issues, performance indicators, ethics
- Provides advice to the overall legislative framework under which local government operates

Scenarios

- Scenario 1 – Conflicts of interest
- Scenario 2 – Governance and management
- Scenario 3 – Setting council strategy
- Scenario 4 – Confidentiality breach

Key governance points – to remember

- A positive culture that encourages openness and honesty, in which questioning is encouraged and accountability is clear.
- A clear vision and a strategic plan that is produced through a comprehensive and inclusive process and owned by all sectors of the council.
- Clarity around the roles and responsibilities of local government.

Key governance points – to remember

- An effective working relationship between elected members and administration.
- Effective decision-making processes reflecting the transparency and accountability that underpin excellence in governance.
- Local government accounts for its activities and has systems that support this.

Key governance points – to remember

- An active performance management system enabling elected members and administration to openly account for their performance.
- Local government to establish internal structures that provide for independent review of processes and decision making, assisting councils to meet its accountability to citizens and stakeholders.

Key governance points – to remember

- Consultation is undertaken that is appropriate to the scope and potential impact of the matter, respecting the position and opinion of others.
- Outcomes that form the consultation should take into account future decisions and operations.

(Excellence in Governance for Local Government, CPA Australia)

Scenario instructions

- In a few minutes, open your table envelope
- Your table scenario is inside
- Open smaller envelopes, one each
- Place card in front of you
- You have 30 minutes to solve the scenario
- Your advisor is there to assist
- Advisors will report back to the wider group

REPORTING/FEEDBACK



Scenario summary – 1 Conflicts of interest

- How to adopt a policy without risk of judicial review
- Distinguish conflicts of interest from perceptions of bias
- Relevant and non-relevant considerations
- Changes to a budget without consultation

Scenario summary – 2 Governance & management

- Determining appropriate roles
- Mechanisms for giving direction to management
- Setting levels of service
- Responsiveness to local citizens

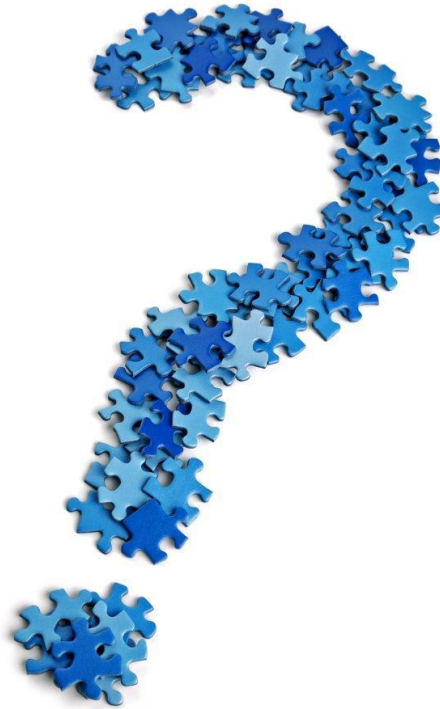
Scenario summary – 3 Setting council strategy

- Understanding long term planning
- Impact of financial strategies and how they are written
- Options for funding infrastructure
- The value of forging alliances

Scenario summary – 4 Confidentiality breach

- Balancing openness and fiscal responsibility
- Recognising breaches of confidentiality
- Tools for dealing with breaches
- Codes of conduct.

Anything else to add.....



Thank you

- Thank you for your contribution and attendance today
- Thank you to our speakers/advisors
- Scenario feedback will be emailed to you
- Coaches depart at 6.15pm for dinner from:
 - Quality Inn
 - Rutherford Hotel
 - Trailways Hotel
 - Grand Mercure Nelson Monaco
- Enjoy tonight's dinner
- See you on the dance floor!